



FIONA MA, CPA  
TREASURER  
STATE OF CALIFORNIA

October 9, 2019

Carlos Rodriguez, Executive Officer  
The Baldy View Chapter, Building Industry Association Southern California  
8711 Monroe Ct. Suite B  
Rancho Cucamonga, CA 91730

RE: Appointment Letter

Dear Mr. Rodriguez:

I am pleased to appoint you as a member to the Housing, Economic Development, Jobs and Opportunity Zone Ad Hoc Committee.

As California's 34<sup>th</sup> Treasurer, I am focused on holistic community realization and development efforts. To guide my work in this area, I have outlined six goals: 1) Increase housing production; 2) Increase efficiencies in the use of resources we have for housing production and economic development; 3) Incentivize/spur new technology; 4) Increase opportunities for people of color in the development and investment space; 5) Empower people to be part of the development happening in their communities; and 6) Increase opportunities for wealth building for all individuals irrespective of the zip code they live in.

I expect that one of the Committee's first activities will be to adopt a charter memorializing these goals and establishing a framework for implementing them expeditiously.

Given your leadership and work experience in the focus areas listed above I believe you are well qualified for an appointment to this Committee. I am confident you will provide great value to the work of the group.

In Peace and Friendship,

A handwritten signature in blue ink, appearing to be "Fiona Ma", is written over a faint, larger version of the same signature.

Fiona Ma, CPA  
California State Treasurer

cc: Carlos Rodriguez (by email)

Jovan Agee, Deputy Treasurer, Housing and Economic Development  
Tim Schaefer, Deputy Treasurer, Public Finance

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